



Barbican Centre Board

Date: WEDNESDAY, 27 SEPTEMBER 2017
Time: 11.00 am
Venue: COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

Members: Deputy Dr Giles Shilson (Chairman)
Deputy John Tomlinson (Deputy Chairman)
Deputy John Bennett
Russ Carr
Gerard Grech
Deputy Tom Hoffman
Deputy Wendy Hyde
Emma Kane
Vivienne Littlechild
Deputy Edward Lord
Deputy Catherine McGuinness
Wendy Mead (Chief Commoner)
Lucy Musgrave
Graham Packham
Trevor Phillips
Judith Pleasance
Deputy Tom Sleigh

Enquiries: Gregory Moore
tel. no.: 020 7332 1399
gregory.moore@cityoflondon.gov.uk

**Lunch will be served in the Guildhall Club following the meeting
N.B. Part of this meeting could be the subject of audio or visual recording**

**John Barradell
Town Clerk and Chief Executive**

AGENDA

A number of items on the agenda will have already been considered by the Board's Finance and/or Risk Committees and it is therefore proposed that they be approved or noted without discussion. These items have been marked with a star (*). Any Member is able to request that an item be unstarred and subject to discussion; Members are asked to inform the Town Clerk or Chairman of this request prior to the meeting.

1. **APOLOGIES**
2. **MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA**
3.
 - a) **Board Minutes**
To approve the public minutes and summary of the Barbican Centre Board meeting held on 12 July 2017.

For Decision
(Pages 1 - 8)
 - b) **Minutes of the Nominations Committee**
To receive the draft public minutes and summary of the Nominations Committee of the Barbican Centre Board meeting held on 12 July 2017.

For Information
(Pages 9 - 10)
 - c) **Minutes of the Finance Committee**
To receive the draft public minutes and summary of the Finance Committee of the Barbican Centre Board meeting held on 11 September 2017.

For Information
(Pages 11 - 14)
4. **OUTSTANDING ACTIONS AND WORKPLAN**
Report of the Town Clerk.

For Information
(Pages 15 - 18)
5. **CITY OF LONDON CULTURAL STRATEGY**
Report of the Assistant Town Clerk & Cultural Hub Director.

For Information
(Pages 19 - 34)
6. **REVIEW OF SKILLS AND EFFECTIVENESS**
Report of the Town Clerk (TO FOLLOW).

For Information
7. **QUESTIONS ON MATTERS RELATING TO THE WORK OF THE BOARD**
8. **ANY OTHER BUSINESS THAT THE CHAIRMAN CONSIDERS URGENT**

9. **EXCLUSION OF THE PUBLIC**
MOTION – That under Section 100A of the Local Government Act 1972, the public be excluded from the meeting for the following items, on the grounds that they involve the likely disclosure of Exempt Information, as defined in Part 1, of Schedule 12A of the Local Government Act.
For Decision
10. a) **Non-Public Board Minutes**
To agree the non-public Minutes of the Barbican Centre Board meeting held on 12 July 2017.
For Decision
(Pages 35 - 40)
- b) **Non-Public Minutes of the Nominations Committee**
To receive the draft non-public minutes of the meeting of the Nominations Committee of the Barbican Centre Board held on 12 July 2017.
For Information
(Pages 41 - 42)
- c) **Non-Public Minutes of the Finance Committee**
To receive the draft non-public minutes of the Finance Committee of the Barbican Centre Board held on 11 September 2017.
For Information
(Pages 43 - 46)
11. **CENTRE FOR MUSIC UPDATE**
The Managing Director to be heard.
For Information
12. **PERFORMANCE REVIEW AND DIRECTORS' STRATEGY UPDATES**
Report of the Managing Director.
For Discussion
(Pages 47 - 82)
13. **DIGITAL STRATEGY UPDATE**
Report of the Director of Learning & Engagement.
For Information
(Pages 83 - 100)
14. **COMMERCIAL STRATEGY UPDATE**
Report of the Chief Operating & Financial Officer.
For Information
(Pages 101 - 110)
15. **RISK UPDATE**
Report of the Director of Operations & Buildings.
For Information
(Pages 111 - 162)

16. ***SBR / STRATEGIC PLAN UPDATE**

Report of the Managing Director.

For Information
(Pages 163 - 168)

17. ***BUSINESS REVIEW**

Report of the Chief Operating & Financial Officer.

For Information
(Pages 169 - 176)

18. ***PROJECTS AND SECURITY UPDATE**

Report of the Director of Operations & Buildings.

For Information
(Pages 177 - 188)

19. **QUESTIONS RELATING TO THE WORK OF THE BOARD**

20. **ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT**